

ONTARIO PHYSICIANS AND SURGEONS DISCIPLINE TRIBUNAL*

Tribunal File No.: 25-029

Date of Order: April 7, 2026

Raj Anand (panel chair)
Jill Cross (public)
Julie Maggi (physician)
Joanne Nicholson (physician)
Rob Payne (public)

College of Physicians and Surgeons of Ontario

College

- and -

Lenna Mary Morgan

Registrant

ORDER

This referral was heard on April 7, 2026

Finding

The Tribunal finds that the registrant committed the following act(s) of professional misconduct:

1. under paragraph 1(1)33 of Ontario Regulation 856/93 made under the *Medicine Act, 1991*, the member has engaged in an act or omission relevant to the practice of medicine that, having regard to all the circumstances, would reasonably be regarded by members as disgraceful, dishonourable or unprofessional;
2. under paragraph 1(1)34 of Ontario Regulation 856/93 made under the *Medicine Act, 1991*, in that the member has engaged in conduct unbecoming a physician or physician assistant.

Penalty

1. The Tribunal requires the registrant to appear before the panel to be reprimanded.
2. The Tribunal directs the Registrar to:
 - a. suspend Dr. Morgan's certificate of registration for three (3) months commencing April 8, 2026, at 12:01 a.m.;

- b. place the following terms, conditions and limitations on Dr. Morgan's certificate of registration effective April 8, 2026, at 12:01 a.m.:
 - i. Dr. Morgan shall participate in and successfully complete, at her own expense, within six (6) months of the date of this Order, individualized instruction in medical ethics and professionalism (including education in the management of boundaries), satisfactory to the College with an instructor approved by the College, who shall provide a summative report to the College including whether Dr. Morgan has successfully completed the instruction.

Costs

1. The Tribunal requires the registrant to pay the College costs of \$6,000 by May 7, 2026.

The reasons for the decision will be released later.

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BETWEEN:

College of Physicians and Surgeons of Ontario

College

- and -

Dr. Lenna Mary Morgan

Registrant

**The Tribunal delivered the following Reprimand
by videoconference on Tuesday, April 7, 2026**

*****NOT AN OFFICIAL TRANSCRIPT*****

Dr. Morgan

As a registrant of the College of Physicians and Surgeons of Ontario you must adhere to its policies and guidelines. In your case, you have violated the College policies relating to Maintaining Appropriate Boundaries and Physician Treatment of Self, Family and Others Close to Them.

All physicians are expected to maintain appropriate professional boundaries with their patients. As a pediatrician, this expectation also extends to the patient's adult family members and caregivers, as, similar to the physician-patient relationship, there also exists a power imbalance between the pediatrician and the parent or other caregivers. Failure to maintain boundaries can cloud judgement and compromise safe and effective care.

You provided comprehensive medical care to Patient A over an extended period while also developing a close personal and subsequent romantic relationship with Patient A's close family member.

Your misconduct shows a serious lack of judgement and constitutes behavior that we find to be disgraceful, dishonorable or unprofessional.

The Tribunal finds that the penalty of a three-month suspension and the requirement to successfully complete instruction in medical ethics and professionalism is appropriate. It is expected that during your suspension you will reflect on the serious nature of your

misconduct and that, upon return to practice, you will maintain clear and appropriate boundaries with your patients and those close to them.